




# ENERGY STORAGE FOR THE GRID: POLICY OPTIONS FOR SUSTAINING INNOVATION

(MIT ENERGY INITIATIVE WORKING PAPER)

*David M. Hart, George Mason University & ITIF*  
*William B. Bonvillian, MIT*  
*Nate Austin, Johns Hopkins University*

#ITIFenergystorage

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# Overview and Framing

-- *William B. Bonvillian*

- The electric power sector must be transformed to meet climate goals
- Grid-scale storage has potential for making this transition easier, quicker, cheaper
  - *Storage can better enable intermittent renewables,*
  - *Utilities can better manage peak loads and stabilize consumer prices*
- We are seeing a shift from a federal R&D focus -
  - *“Technology push” strategy*
  - *Also - federal demonstration projects and regional pull (PJM)*
- To: State-led “technology pull” strategy,
  - *Using utility regulatory authority – market-forcing*
  - *States control much of the implementation in grid sector – need their entry*
  - *Creates the option for “bottom up” vs. federal “top down” only*
- Coincides with a consolidation of the grid storage market around Li-ion batteries
  - *Li-ion dominates consumer electronics and now electric vehicle transport*
  - *Seeks to add an additional major market: grid storage*

# Li-ion Ramp Up/Technology Alternatives

- Li-ion –relatively light weight and high-power density - works well for electronics and transport
- Entered production in 1991, since then enjoying a “virtuous cycle” of innovation and scale-up
- Li-ion production is ramping up in expectation of electric vehicles (EVs)
  - *The top five Li-ion battery producers plan to triple production by 2020*
- But is it the optimal technology for grid scale storage?
  - *Pumped hydro – around for a century, but limited sites for expansion*
  - *Other battery technologies (redox flow, liquid metal, etc.) may offer longer term storage and longer cycle life*
  - *A half day or day(s) greatly increases utility options compared to a half hour*
  - *But these are new technologies, just entering a development cycle*
  - *Li-ion is already driving down the production price curve*

# Technology Lock-in?

- Li-ion has a major “first mover” advantage –
- Can engage in price-cutting to dominate the grid storage market
- “Technology lock-in”?
  - *Historically, a “dominant design” emerges*
  - *This accelerates further incremental innovation and price efficiency*
  - *Which expands adoption*
- Technology lock-in can be **BENEFICIAL**
  - *It can speed adoption of the new innovation*
- It can break through the “legacy sector” barriers
  - *The grid is a legacy sector – it resists technical change*
  - *Thomas Edison would very familiar with current grid technologies*
  - *Storage could disrupt the grid legacy sector, assisting lower carbon entry*

# The Risk of Technology Lock-in:

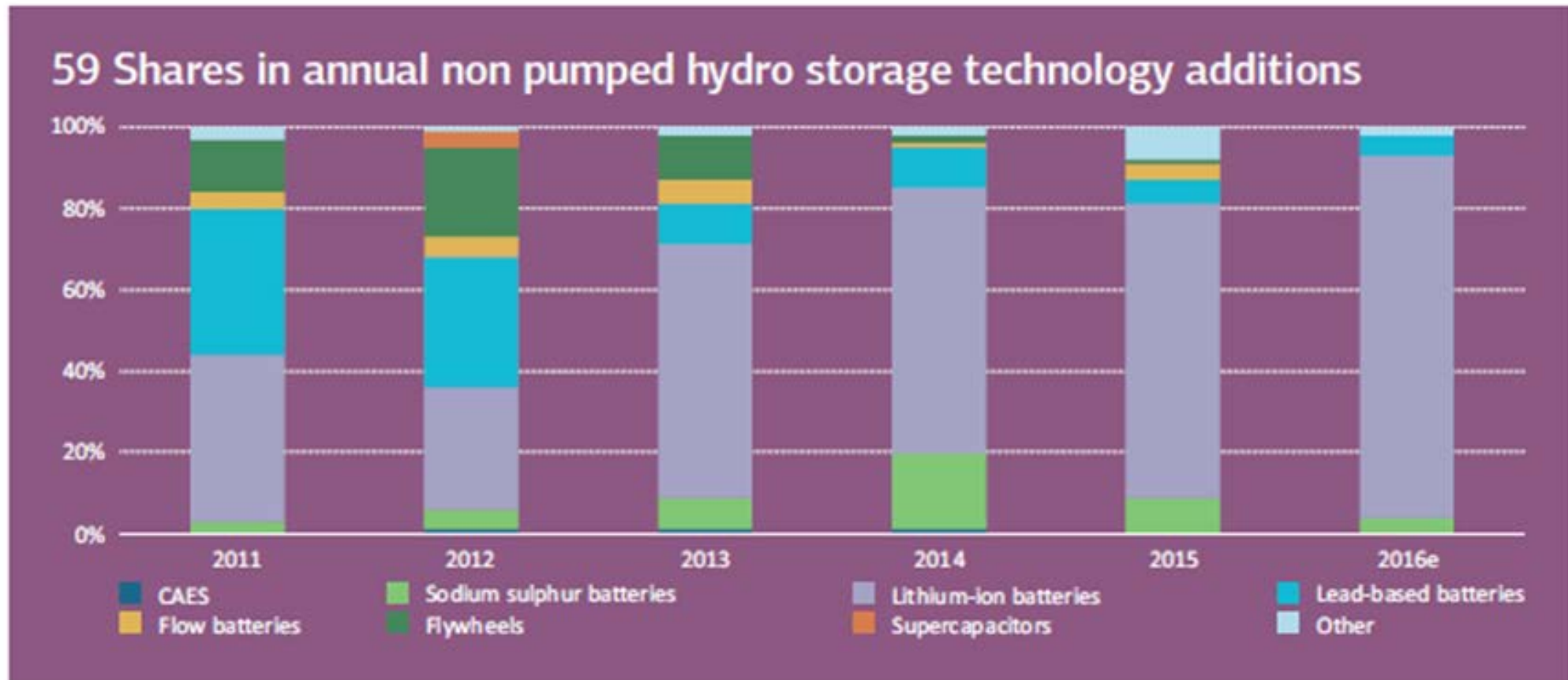
- Alternative interpretation:
- If Li-ion locks-in as a dominant technology...
- This:
  - Risks excessive market concentration
  - That blocks possible entry of more optimal alternative technologies
  - That may be longer lasting with a longer cycle life

# Stranded Innovation?

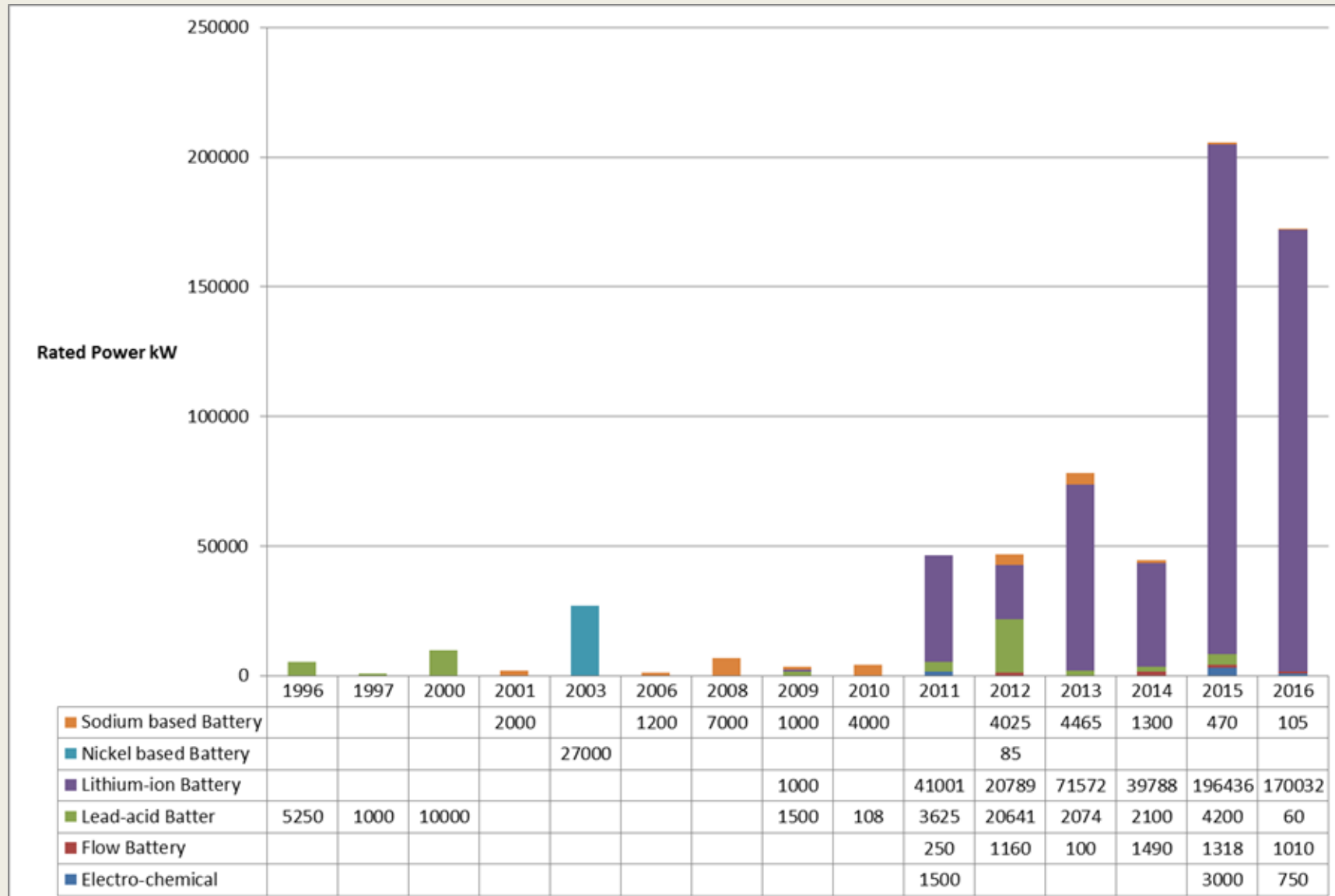
- Premature **TECHNOLOGY LOCK-IN** may mean that -
  - Innovations that could improve on the current Li-ion dominant design become Stranded -
  - They won't receive development investment
  - Li-ion dominance is already making it difficult for alternative technologies to get into implementation stage
  - And global firms are scaling up Li-ion production beyond demand
- Creates a risk of ***STRANDED INNOVATION***
- So: will Li-ion become the dominant technology?
  - Will it lock-In?
  - Is there a risk of stranded innovation?

*David Hart:*

# Lithium-ion Batteries Dominate the Global Storage Market (IEA)

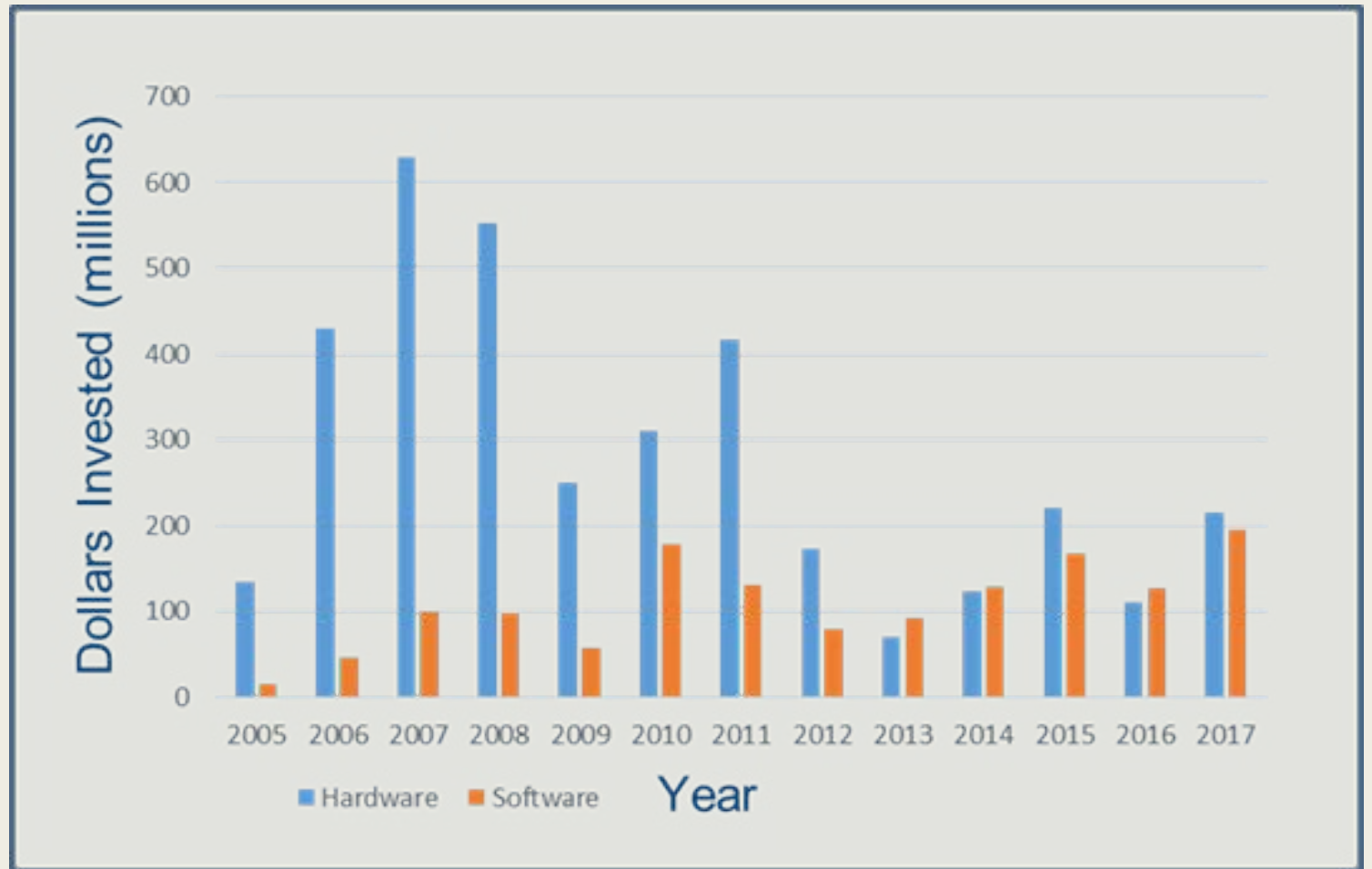


# ...and the U.S. Grid-Scale Storage Market (DOE)





# Cleantech VC Declines, Shifts to Software (ITIF)



Source: Hart and Kearney, ITIF, 2017.

# Non-Li-ion Companies in Distress

WESTMORELAND

## Aquion Energy will move to China, close Westmoreland plant at former Sony site



JOE NAPSHA | Monday, Sept. 18, 2017, 4:27 p.m.

Redox flow 'leader' VIZn admits cashflow difficulties, denies going out of business

ENERGY STORAGE

## Alevo Administrators to Wrap Up Sale of Grid-Storage Assets in a 'Couple of Weeks'

The bidding process is still ongoing.

JASON DEIGN | FEBRUARY 05, 2018

VARUN SIVARAM

## Bosch Drops Manufacturing Batteries

Unlocking Clean Energy

It's go big, go niche -- or get out.

# Objectives for Grid-Scale Storage Technology Policy

- **Sustained growth** in the grid-scale energy storage market.
- **Diversification** of segments and use cases that make up the storage market.
- **Open standards** that allow diverse storage technologies to “plug and play” in any system.
- **Complementary public and private investment** in RD&D and early deployment of emerging storage technologies..
- **Fair competition** among energy storage technology vendors.

# Policy Priorities - 1

## Federal

- Expand funding for **storage R&D**
- Create **tax incentives** for energy storage that focus on emerging technologies
- Support national and international processes that will lead to **open standards**
- Work with international allies to counter **unfair trade** practices.

## Federal and State

- Expand support for storage **demonstration** projects and early deployment
- Provide financial assistance to help storage hardware innovators overcome barriers to **scaling up**.

# Policy Priorities - 2

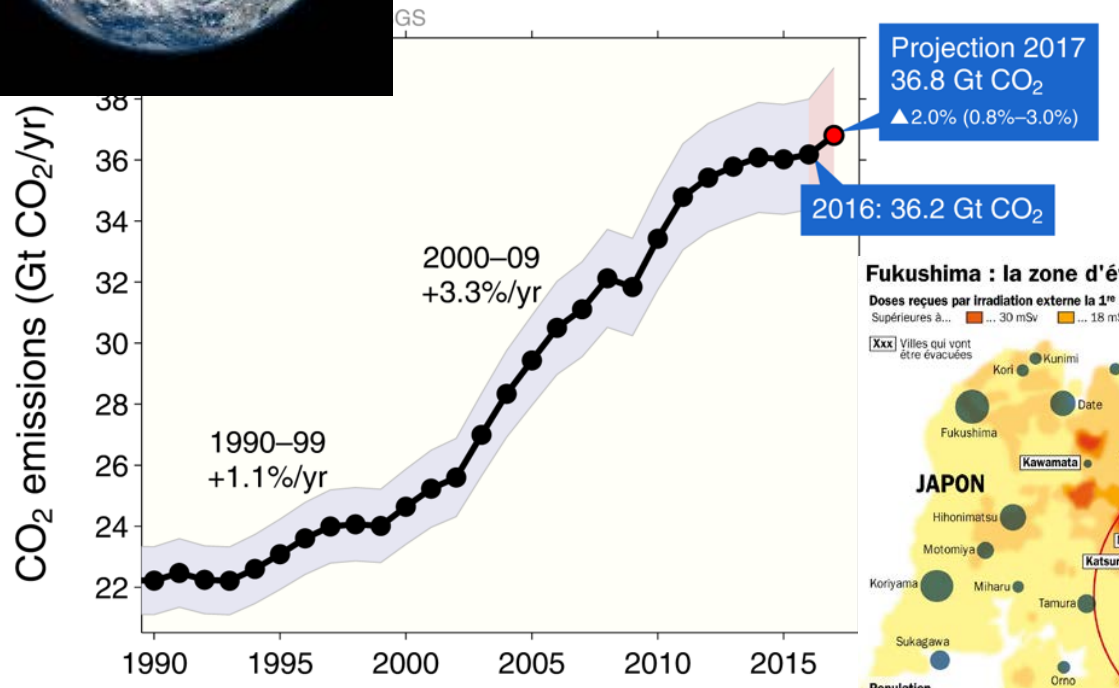
## State

- Set smart and ambitious **targets** for storage deployment
- Establish **subtargets** that are reserved for alternative storage technologies

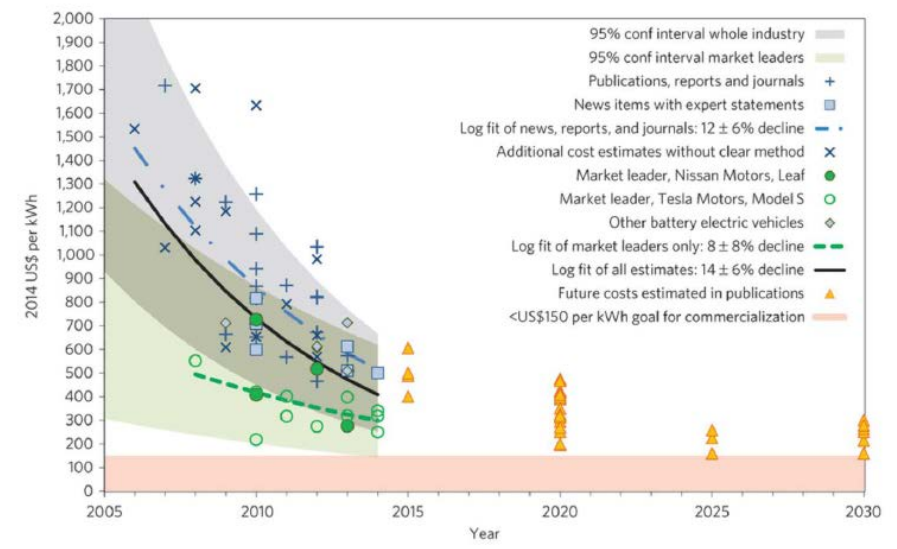
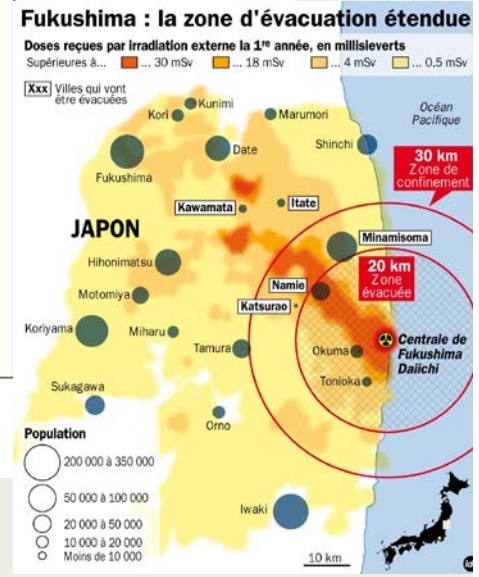
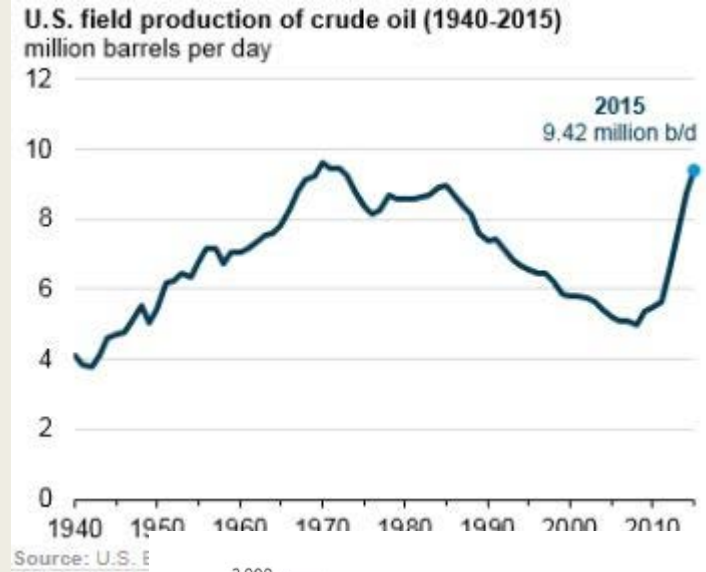
## State and Regional

- Revise rules so that storage assets can **participate fully** in markets.
- Implement regulations to enable access to **multiple value** streams
- Explore **new products and market signals**
- Oversee **IRPs** and approve **rate designs** that encourage innovation
- Establish regional innovation and purchasing **consortia**
- Form an **expert advisory system**

# Remember the **Big** Picture and Expect Surprises



Global Carbon Project



Source: Nature Climate Change 5, 329–332 (2015)

Graph 1. The cost evolution of vehicle batteries.