

June 13, 2014

Honorable Fred Upton, Chair
Honorable Greg Walden
Committee on Energy and Commerce
U.S. House of Representatives
Washington, DC 20515

The Information Technology and Innovation Foundation (ITIF)¹ appreciates the opportunity to comment on competition policy in communications. The state and role of competition animates many of the central debates in communications policy. Net neutrality, municipal broadband, spectrum auction rules, for example turn on competition and the part it plays in achieving the right policy outcome.

As a starting point, one must recognize the difficulty in identifying the optimal level of competition in networked industries undergoing rapid convergence. In both wired and wireless networks, there are significant efficiencies to having fewer networks: some elements of broadband infrastructure tend towards natural monopoly with strong economies of scale. Larger networks with more subscribers are better able to recoup the high fixed costs of building and upgrading a network. For these reasons, we should be comfortable with relatively high levels of concentration in communications compared to other, non-networked industries.

At the same time, competition brings obvious, well-known benefits - increased consumer choice, downward pressure on prices, and a drive to differentiate products. But this competition is not an unalloyed good, and we should be skeptical of interventionist attempts to inject competition without considering the benefits that come with larger providers. Please see the attached paper that examines the two views of competition in more detail.

In short, there is good reason to believe the current regime of light-touch regulatory oversight of intermodal broadband competition, even where limited to a duopoly in the wired context, is a good recipe for increasing speeds, progressive pricing, and continued investment

¹ The Information Technology and Innovation Foundation (ITIF) is a non-partisan research and educational institute – a think tank – whose mission is to formulate and promote public policies to advance technological innovation and productivity internationally, in Washington, and in the states. Recognizing the vital role of technology in ensuring prosperity, ITIF focuses on innovation, productivity, and digital economy issues.

that will ensure America's networks continue to support world-leading innovation. Furthermore, Google and others have shown that private actors can work on the local level to significantly reduce the cost to deploy broadband infrastructure, further reducing any justification for any radical change from our current path.

Competition policy is further complicated by convergence. When what used to be distinct services can be provided through the IP protocol, the justification for broadband regulation is even harder to maintain. That said, there will continue to be parts of the U.S. that are difficult and expensive to serve, and it is unlikely competition will ever obviate the need for Universal Service.

For these reasons, the Commission's focus should be shifted to expand the focus on adjudication and enforcement. Currently many of the FCC's actions are accomplished through rulemakings, and while there is certainly value in this process, many disputes could be better resolved through adjudication. We should work from the assumption that, while dynamic and unpredictable, these markets may well remain relatively concentrated. General rules-of-the-road with expanded enforcement can allow innovation and investment to flourish while protecting consumers.

Sincerely,

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The Role of Competition in a National Broadband Policy

BY ROBERT D. ATKINSON¹ | OCTOBER, 2007

There are significant tradeoffs between more competition and goals of efficiency, innovation, low prices, and higher speeds and broader deployment.

There is perhaps no issue more central to the debate about broadband policy than the state of and role of competition. Indeed, the issue of competition drives many of the debates over broadband, including net neutrality, wireless spectrum auctions, municipal broadband, and unbundling proposals. Although some advocates claim that the current state of broadband competition is more than adequate, others decry market conditions and seek proactive public policies to spur more competition. Yet almost everyone involved in broadband policy in the United States agrees that regardless of the current state of competition, more competition is better. The stated reason is that more competition leads to lower prices, higher speeds, broader deployment, more innovation, and better customer service.

Yet, the Washington consensus in favor of more broadband competition ignores the fact that broadband displays natural monopoly or duopoly characteristics. Because of the nature of the broadband industry, there are significant tradeoffs between more competition and goals of efficiency, innovation, low prices, and higher speeds and broader deployment. Thus, it's a mistake for policymakers to assume that if they simply "push the competition lever," all the problems with broadband policy will be solved. Some problems will recede, but others are likely to emerge. The bottom line is that if policymakers want to maximize not

only societal welfare but also consumer welfare, they must balance the push for more competition with the need to maintain and create an efficient broadband industry structure.

This paper starts by reviewing the affordability of broadband in the United States. It then postulates two starkly different views toward broadband competition: the "engineers' view" and the "economists' view." Finally, it reviews the four main policy options toward broadband competition: 1) keep the same number of "pipes"; 2) spur the deployment of more pipes; 3) force incumbents to open up ex-

isting pipes to competitors, and 4) regulate “duopoly” pipes. Although each policy track will achieve some benefits, each also brings with it costs and risks. Policymakers need to balance the desire for more competition to enhance consumer welfare in the broadband realm with the need for the most efficient broadband industry structure.

IS BROADBAND AFFORDABLE IN THE UNITED STATES?

Before discussing the role of competition in keeping broadband prices low, it’s worth first assessing broadband pricing in the United States. Achieving the goal of nearly universal high-speed broadband adoption in the United States will require, among other things, that most families can afford broadband. Competition is said to be a key aspect of broadband affordability.

In terms of price per megabit per second (mbps), broadband prices have fallen in the United States over the last decade. Thus, for example, Verizon customers can purchase 768 kilobits per second (kbps) DSL service for just \$14.99 a month, less than half the price of what 56 kbps dial-up service was 10 years ago.²

The United States performs better in terms of broadband pricing (ranking 7th) in comparison with 29 other Organisation for Economic Co-operation and Development (OECD) nations than it does in terms of broadband adoption (ranking 12th).³ As shown in Table 1, Japan, Korea, and Sweden offer broadband at the lowest prices, measured as the monthly rate per advertised megabit per second (mbps) of the fastest service generally available, in large part because of extensive very fast fiber optic deployments. Some Japanese residents, for example, subscribe to 100 mbps service for less than \$40 per month.

COMPETITION ÜBER ALLES?

So what is the role of competition in driving broadband price performance? In the last decade, the Washington telecom consensus has focused first and foremost on competition as the driver of all things good in the telecom space. Almost everyone involved in broadband policy agrees that regardless of the current state of competition, more competition is better.

TABLE 1: RANKING OF OECD COUNTRIES BY PRICE OF THE FASTEST GENERALLY AVAILABLE BROADBAND SERVICES⁴

Nation	\$/Month for 1 megabit (purchasing power parity)
Japan	0.27
Korea	0.45
Sweden	0.63
France	1.64
Australia	2.39
Finland	2.77
United States	3.33
Italy	3.36
Norway	4.04
Netherlands	4.31
Denmark	4.92
Iceland	4.99
Germany	5.20
Austria	5.99
Canada	6.50
Belgium	6.69
New Zealand	9.20
Portugal	10.99
United Kingdom	11.02
Spain	12.46
Poland	13.00
Ireland	13.82
Luxembourg	18.48
Switzerland	21.71
Czech Republic	24.10
Greece	33.19
Hungary	44.24
Slovak Republic	50.15
Mexico	60.01
Turkey	115.76

To be sure, competition has much to commend it. It provides consumers with choice. It spurs companies to improve service quality, including customer service. It helps keep prices down. The experience of other industries—including banking, airlines, and trucking—where regulation was reduced or eliminated and competition enabled makes it clear that the benefits of competition can indeed be profound.

When applied to the goal of achieving a universal and affordable broadband network, the focus of the Washington telecom consensus is clear: Spur more competition by encouraging alternative “pipes” (e.g., opening up more spectrum for broadband data transmission; establishing rules to enable broadband over power lines; fostering municipally owned networks); and/or requiring incumbent providers (e.g., telecom and cable companies) to open up their networks for competitors to ride on.

But is telecommunications—and, in particular, broadband—like banking, airlines, and trucking? Or is it more like municipal water, electricity, and gas service, where there is no competition in the “last mile?” In other words, is broadband more like a natural monopoly or a service provided in highly competitive markets? This question has in fact been at the center of debates over telecommunications for many years—and should also be at the center of the broadband debate.

DIFFERING PERSPECTIVES ON BROADBAND SERVICE: ENGINEERS VS. ECONOMISTS

Whether one thinks broadband is more like a natural monopoly or a service provided in highly competitive

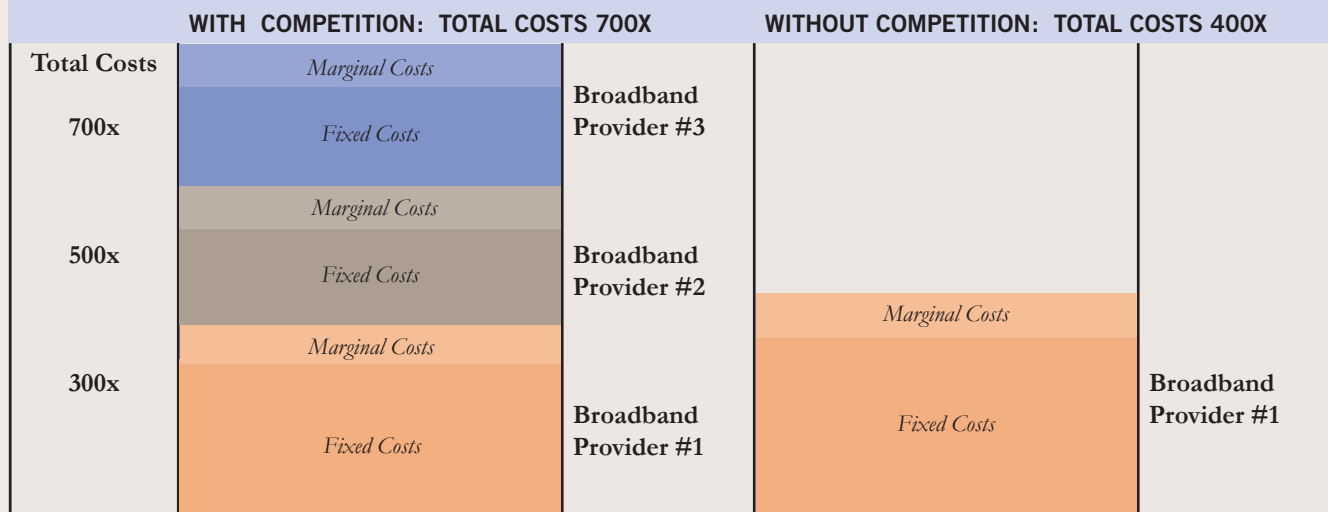
markets depends in part on whether one brings an engineer’s or an economist’s perspective to the question.

The Engineers’ Perspective

Here’s what many engineers will say: It is expensive to build a standard broadband network to homes, and even more expensive to build a high performance one with large data capacity (e.g., fiber optic). Given these economics and since Internet protocol networks are just transmitting bits from applications that reside outside the network, why not just build one network? Most homes have just one electricity wire, one water pipe, one gas pipe, and one sewage line, because building a duplicative “pipe” for any of these services would cost an enormous amount of money.⁵ Like these services, broadband networks are a natural monopoly; hence, encouraging the deployment of more than one will lead to a waste of societal resources.⁶

Figure 1 illustrates the engineers’ view of the broadband world. Fixed network costs involve fixed costs that must be paid to serve a neighborhood regardless of the number of subscribers. Marginal costs vary depending on the number of customers. Advertising is usually a fixed cost; customer service is a marginal

FIGURE 1: THE ENGINEERS’ VIEW OF BROADBAND INFRASTRUCTURE



one. Most central office expenses and wiring to the neighborhood constitute a fixed cost, whereas wiring a customer's home from the street constitute a marginal cost. Most of the total broadband network costs are fixed, so building multiple networks to serve the same neighborhood increases overall costs—and hence prices. In the engineers' ideal world, therefore, it would be best to have just one very high-speed "pipe" to the home.

Engineers have one other belief: More computer processing capacity, more storage, and more data transmission capacity is always a good investment. You can never get enough. Engineers cite the history of computing and telecom, which always quickly took advantage of increased processing, storage, and speed. As a result, engineers argue: Why not future-proof networks by building very fast pipes (often fiber)? Indeed, the Institute of Electrical and Electronics Engineers states "only too much [bandwidth] is enough."⁷

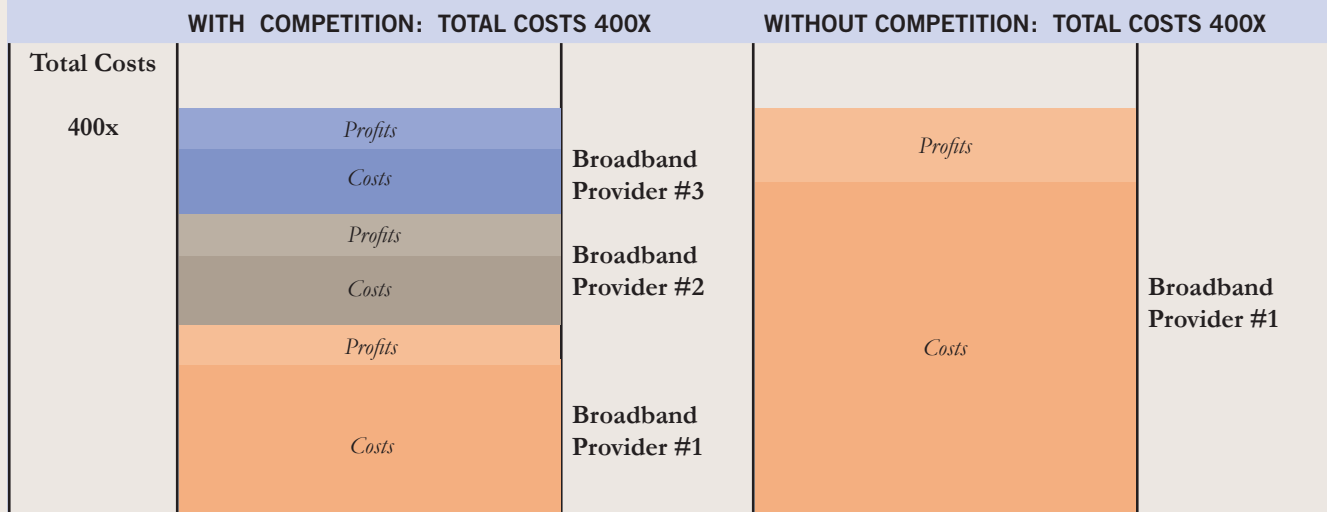
The Economists' Perspective

If engineers favor about one pipe and abundance, economists favor multiple pipes and scarcity. Most economists argue that competition brings important

consumer benefits by forcing companies to cut costs, improve service, and reduce "excessive" profits. Without competition, companies get lazy, limit their innovation, provide poor service, and reap monopoly profits. As shown in Figure 2, economists see competition as reducing not just marginal costs but fixed costs as well. Robust broadband competition reduces excessive profits and forces companies to cut marginal and fixed costs through innovation and the drive to gain greater efficiencies. According to their logic, more competitors are better because they will make the competitive environment more intense, driving more efficiency, experimentation, and innovation.⁸

Yet even the most ardent advocate of competition will probably admit that competition can be excessive if it leads to a market structure in which average establishment and firm size are below optimal levels. If the most efficient automobile factory has to produce at least 100,000 cars a year (below this level, the plant gains fewer economies of scale), for example, then a fragmented and competitive market composed of firms producing 50,000 cars each would be inefficient and lead to higher costs and higher prices.⁹ Excessive competition can also reduce profits to a level that makes it difficult for firms in an industry to make adequate in-

FIGURE 2: THE ECONOMISTS' VIEW OF BROADBAND INFRASTRUCTURE



vestments in efficiency and new products or services.

Whereas engineers can't get enough speed and see a fiber-enriched world as the ideal, economists are skeptical of getting too far out in front of the market. They often argue that consumers may not actually need all the speed that a fiber network provides (either because technologies like compression will obviate the need or that consumers won't be interested in the applications needing high speeds). Moreover, many economists are loathe to have government pick the best technology (e.g., fiber) and worry that doing so will preclude the developments of other potentially superior (in performance and/or price) technologies.¹⁰

Who's Right?

So who's right: the engineers or the economists? In fact, both are. Both engineers and economists bring important perspectives to the issue, and ignoring either set will lead us to the wrong policy conclusions.

Engineers are right in noting that there are elements of broadband infrastructure that have natural monopoly aspects, as do water, gas, and sewer pipes, and electric lines to the home. What is striking is that even during the height of the electricity deregulation movement in the 1990s, almost no advocates, even the most free-market oriented, proposed deregulating the local electricity distribution network. Most saw this network rightly as a natural monopoly where the most efficient structure was one set of wires to each home.

To be sure, competition might bring benefits in electricity production and even long haul distribution, but this was because these segments do not exhibit natural monopoly characteristics. If public policies somehow spurred the construction of a second set of electric wires to every home in America, society as a whole—largely through ratepayers, or if funded by government incentives then by taxpayers—would bear the added costs. There is no “free lunch.”

The same holds true for broadband networks. If in the face of more competitors, broadband providers are forced to amortize the fixed costs of their networks over significantly fewer customers, total broadband costs will rise—and prices will almost certainly have to rise as well, even if profits are squeezed and efficien-

cies maximized. The only way this situation could be averted would be if a new entrant was not successful in gaining any broadband customers. In this case, overall broadband costs would still increase but the costs would be borne by the new entrant's bondholders and stockholders. If all new entrants gained customers, however, then the incumbents by definition would have fewer customers and hence less revenue to amortize the costs of their networks.

The issue, then, becomes one of how to attain the right balance between the cost-efficiency of fewer networks and the competitive benefits of more networks.

Yet economists are right in pointing to the potentially significant problems with monopolies or duopolies and reminding us that competition can spur innovation, as well as increased efficiency and consumer welfare. After all, we just have to remember the bad old days of the “Ma Bell” monopoly, where customer service and choice was often problematic and innovation limited. In the broadband world, too little competition can lead to slower rollout of more advanced networks.

The issue, then, becomes one of how to attain the right balance between the cost-efficiency of fewer networks and the competitive benefits of more networks. Before considering this issue, it's important to realize that the current state of competition in the United States is due largely to historical telephony and cable television (CATV) monopolies that enabled providers to build their networks to a large share of households: CATV passes upwards of 90 percent of homes, and DSL broadband is available to approximately 79 percent of households where incumbent local-exchange carriers (ILECs) offer local telephone service.¹¹ The evolution of technology just happened to allow both networks to relatively easily transmit IP-switched data on their networks. The situation in the United States is in marked contrast to that in many other parts of the world, including Japan and much of Europe, where the cable plant is less built out and where intermodal competition is more limited.

Even if in an ideal world, a one-pipe solution in the

United States could ultimately result in lower total network costs (e.g., especially if that one provider—cable or telephone company—laid fiber to most households) than what we have today, it's not clear how that solution would come about. Clearly, the Federal Communications Commission (FCC) or state public utility commissions would not and should not be in a position to anoint one winner while shutting other technologies/companies out of the market.

So is existing broadband competition in the United States adequate? In most local markets, there are only two principal competitors: telephone and cable broadband. Indeed, for the foreseeable future, the “last mile” of broadband services is for most consumers at best a duopoly, and sometimes a monopoly. To be sure, the FCC reports that 87.5 percent of zip codes have three or more broadband providers.¹² But the FCC's inclusion of satellite broadband services in this measure misrepresents the actual competitiveness of the market. Satellite is generally not a full substitute for DSL or cable modem service, because it has higher prices, slower speeds, and high latency. Consequently, the reality is that most Americans with a choice of cable modem, DSL, and satellite really have a choice between “two and a half” providers of broadband service.¹³

In assessing the state of broadband competition today, it's important to realize that not every home has to be served by every provider in an area for that household to realize the benefits of competition. Thus, for example, there are homes located in the Washington, D.C., metropolitan area that cannot get DSL service but can get cable modem service; yet, because the incumbent cable companies have to price their offerings based on competition in the entire metropolitan area, households without access to DSL still benefit from competition.

This consideration is important when considering proposals to require cable or telephone companies to build-out in their service areas. These proposals are often justified on the basis of providing competition and lower prices to those households that would not get service (or get it as soon) without a mandate. But if there is competition in the overall local market—indeed this seems to be the case as pricing plans are often statewide or multistate—then individual house-

holds with access to fewer providers will still benefit from competition. It is important to note, however, that this statement is less true if incumbents are able to offer discounts to those households with choice; if this is the case, households with fewer or no choices will gain fewer benefits of competition.

POLICY OPTIONS

Given these factors and conditions, what is the appropriate role for U.S. telecommunications policy towards broadband competition? There are essentially four different policy approaches.

1) Keep the Same Number of Pipes

Given that most U.S. households are served by “two and a half” broadband providers, is this the right number? In the short term, it appears to be. The fact that cable and telco broadband providers are competing quite intensely to gain new customers and hold onto existing ones appears to compensate for the fact that the market is largely a duopoly. And indeed, with around half of all households currently subscribing to broadband, it is likely that cable and telephone companies will continue their vigorous competition to sign up new customers. To get new customers, these companies are rolling out new technologies and introducing low-price offers, including bundled package offers.¹⁴

But what happens in the future when most households have adopted broadband? And what if some customers are reluctant in the face of difficulties associated with switching broadband providers to switch providers?¹⁵ In this case, it's possible that broadband providers may be able to exercise more market power.

2) Spur Deployment of More Pipes

In the face of a market with “two and a half” pipes, many policymakers see promoting more pipes into the home as the silver bullet. In some cases, proposed policies would simply remove barriers to competition. In other cases, policies would proactively support additional networks.

One of the leading rationales used by supporters of municipal broadband networks (either wireless or wired) is that a publicly subsidized (whether publicly or privately owned) additional network will boost com-

petition, driving down prices and making it easier for residents to afford broadband.¹⁶ It's not clear, though, that this will be the case. Leaving aside the question of whether publicly owned broadband can operate as efficiently, it's clear, as described above, that an additional network will mean fewer subscribers for incumbent providers.¹⁷ And even if some of the lost revenue leads directly to lower profits, it's unlikely that all of it will, with the result that the provider will either have to raise prices or invest less capital to upgrade to next generation networks.

The right policy regarding more broadband pipes is: "Enable, but don't promote."

This impact of more competition on investment is particularly important. Noted economist Joseph Schumpeter talked about the advantage of innovation in creating temporary higher profits, which in turn let companies invest the sizeable amounts of capital needed in more technological innovation.¹⁸ If competition becomes as fierce in broadband as it is in the long-distance voice business, the effect will surely be to reduce the amount of capital needed to deploy next generation high-speed networks.¹⁹

Although public policy should not proactively subsidize the deployment of additional networks, conversely it should not erect or maintain barriers to the emergence in the market of additional networks. With respect to spectrum, this means freeing up inefficiently used or underutilized spectrum, including spectrum in so-called "white spaces," while letting the marketplace (with the exception of first responder uses) decide on its highest and best use.²⁰

In the FCC's forthcoming auction of 700 MHz spectrum, for example, it's likely that much of that spectrum will be used for IP data transmission. Given that there are areas that cannot get either DSL or cable modem service, developing a "first" pipe there is important. In this situation, it appears that fixed wireless may be the most cost-effective technology, so it's important to have public policies, particularly with respect to spectrum, to help enable this. But it would be

just as wrong to limit such spectrum from being used for broadband services as it would be to mandate its use for broadband. With respect to broadband over power lines, the policy should be to remove unnecessary regulatory obstacles to deployment. But policy should not tilt the playing field to promote a particular technology.

This principle should also be applied to the universal service fund (USF). Currently, in the name of promoting competition, almost \$1 billion in USF funds are invested yearly on competitive, duplicative voice providers, including cellular, in high-cost areas.²¹ Instead of using these limited funds to subsidize the building of a parallel network, it would be better to use the funds to subsidize the buildout of incumbent broadband networks to more places with higher speeds. If broadband becomes explicitly eligible for USF payments, then policymakers will have to address the issue of how many providers to fund in an area. If policymakers decide that mobility is a distinctly valuable service that deserves public subsidies in high-cost areas, then subsidies to both wireless and wireline phone service in the same area could make sense. But investing limited USF funds in the goal of competition means that funds to expand broadband to the places that need it will be more limited.

In sum, the right policy regarding more broadband pipes is: "Enable, but don't promote." For example, if policymakers provide tax incentives for broadband (either to spur deployment to high-cost areas or deployment of next generation high-speed networks), the incentives should be available to all providers—and not, as some have argued, available only to the providers of additional new pipes.

3) Regulate Open Pipes

Many people who advocate more broadband competition but are pessimistic about more pipes being built (either through market forces alone or with public promotion) see unbundling of incumbent pipes as the answer.²²

Indeed, the European Union has pushed this approach as the core of its broadband strategy, requiring member nations to craft regulations unbundling the incum-

bent copper telephone loops. It appears that the European Union will soon mandate that all nations adopt “virtual separation” arrangements, as described below. This strategy has met with some success. For example, OECD reports that the company with the best “triple play” in the world—France’s Free Telecom—rides on the DSL pipes of the incumbent France Telecom.²³ Likewise, Japan’s fast and cheap DSL broadband service Yahoo! rides on the wires, and increasingly fiber, of the incumbent NTT.

There are various models of open pipes. In most nations, competitors get access to the incumbent’s copper loop at regulated prices and terms. In these and other cases, competitors lease some parts of the incumbent’s network, usually the pipe itself, and install their own switches and other equipment. But at least one nation, the United Kingdom, has moved to a virtual separation model, in which the incumbent British Telecom was required to create “separate” retail and wholesale division. The wholesale division manages the “pipes,” and the retail division that sells broadband and other services competes with many other broadband service providers.

Many advocates of the unbundling model, particularly in the United States in the 1990s, saw mandatory unbundling as a transitional state until competitive providers built their own networks. But the anticipated building of networks did not occur, and it appears that even if the regulatory framework of the 1990s had been extended, the building would not have occurred. The reason goes to the engineer’s insight: It makes little economic sense for homes to have multiple DSL lines.²⁴ The costs of such a model would be prohibitive. Thus, unbundling or open pipes is not a transitional model to get to facilities-based competition.

Unbundling has both benefits and costs. First, on the plus side, unbundling is a relatively quick way to get competition. This is one reason why many nations, particularly those where intermodal competition was limited, have chosen an open pipes model. Some continental European nations have much less intermodal competition than the United States and Canada, as illustrated by the fact that the United States and Canada score much lower on a two-firm Herfindahl-Hirschman Index (HHI) of cable and DSL (0.50) than France (0.90)

and Germany (0.94).²⁵ Second, intramodal competition can lead to lower prices, particularly compared to higher costs of promoting facilities-based competition. This is especially true if incumbents must resell lines at or below cost. Third, it can enable other benefits of competition, including greater consumer choice.

On the negative side, though, unbundling reduces incentives of incumbents to invest in larger pipes. If the incumbent has to resell the pipe, particularly at very low prices, where is the incentive to invest a large amount of capital in a better pipe (e.g., fiber)? Indeed, there is a risk that Europe could be in a “DSL-cul-de-sac” with robust competition on copper lines, but little investment in next generation lines. (Because of shorter copper loops in many European nations, this is a strategy that can at least for the foreseeable future generate more than adequate speeds. For example, Free Telecom offers speeds of around 20 mbps.) In addition, the unbundling model (at the least the continental European model) requires regulators to be much more interventionist, including setting prices. But if they price access to the network too low, they limit investment. If they set the price too high, they limit competition.

In some ways, Japan has appeared to square the circle of getting the benefits of competition with the incentives to deploy big fast pipes. More than 70 percent of the Japanese households served by NTT East now can subscribe to 100 mbps (advertised speed) fiber optic service. Yet NTT must resell these lines to competitors.²⁶ Why then did NTT deploy, given this regime? In part, NTT responded to generous financial incentives from the government to deploy fiber and direction from the government to do so. The fact that NTT is approximately 40 percent government owned makes them more likely to respond to such government direction and to be able to pay less attention than U.S. firms do to the capital markets.

Another nation that has been able to combine the engineers’ view with the economists’ is Sweden. There some municipalities control the right to lay the underground cable. In Stockholm, a publicly chartered corporation is the only entity with the right to lay wires and has deployed a fiber network to most buildings in the city. This corporation leases dark fiber to what-

ever company—ILEC or competitive local-exchange carrier (CLEC)—wants it. Thus, for example, one large CLEC, B2, uses this fiber, installing routers and modems on either end, to provide up to 100 mbps broadband to Stockholm residents and businesses. The advantage of the Stockholm model is that it limits infrastructure costs—private sector fiber and cable deployment was previously largely nonexistent—while at the same time spurring competition. It should be noted that this model is different than many of the muni fiber projects in the United States (such as Lafayette, La.), which are over-builder projects, spending money to build a third pipe and provide their own applications. In contrast, the Stockholm model involves just one pipe over an open network.

4) Regulate Duopoly Pipes

The final policy option would be simply to assume that there will be limited broadband competition in the United States—a duopoly at best—and that some form of regulation is needed. Regulation has the advantage of limiting any current or potential abuse of market power. As noted above, however, regulation can also reduce incentives for investment. Moreover,

at least for the foreseeable future, there appears to be considerable competition between cable and DSL providers. In addition, there can be the significant institutional challenge of managing rate regulation or allowing new entry once a monopoly is embraced. A “softer” alternative to regulation, but one that would still be premised on a mature duopoly market, would be to use existing antitrust and consumer protection rules more aggressively to limit abuses.

CONCLUSION

As Congress, the FCC, and states consider broadband policies over the next few years, the issue of competition is sure to play a central role in their deliberations. This paper argues that competition is not an end in itself but rather a means by which the economic system produces the benefits citizens desire. Moreover, increased broadband competition is by no means a panacea for solving perceived or real limitations in the nation’s broadband infrastructure. As a result, policymakers need to balance the desire for more competition to enhance consumer welfare in the broadband realm with the need for the most efficient broadband industry structure.

ENDNOTES

1. The author wishes to thank the following individuals for comments on earlier drafts: Dan Correa, Julie Hedlund, Jon Peha, and Phil Weiser. A version of this paper was originally prepared as a discussion paper for the Aspen Institute 2007 Telecommunications Roundtable.
2. In constant dollars.
3. We measure take up on a per-household basis, which leads the United States to rank 12th, instead of 15th on a per-capita basis. See Daniel K. Correa, “Assessing Broadband in America: OECD and ITIF Broadband Rankings,” (The Information Technology and Innovation Foundation, Washington, D.C., April 2007) <www.itif.org/files/BroadbandRankings.pdf>.
4. Correa, op. cit., 4.
5. A related issue is whether incumbent telephone companies must keep their legacy copper network after a customer switches to fiber. An engineer’s view of the issue is that they should not, because the maintenance costs can be significant and are passed along to all customers. (See Deborah Yao, “Verizon Copper Cutoff Worries Some Users, Small Rivals,” *USA Today* (2007) <www.usatoday.com/tech/products/services/2007-07-08-verizon_N.htm>.)
6. IEEE, USA, “Report from the Workshop: This Decade’s Revolutionary Telecommunications Paradigm” (2003) <forum.johnson.cornell.edu/afn/publish/WSR/WSR.pdf>.
7. Ibid.
8. See Howard A. Shelanski, “Competition and Regulation in Broadband Communications,” *Broadband: Should We Regulate High Speed Access?* Robert W. Crandall and James H. Alleman, eds. (Washington, DC: AEI-Brookings Joint Center, 2002).
9. Most economists would argue that the market would prevent this from happening by enabling more efficient firms to gain market share, putting out of business inefficient producers, but the real world does not always approximate the textbook world.
10. Odlyzko notes, “technological predictions have always been hard, of course, and much of what broadband proponents say has to be treated cautiously.” See Andrew Odlyzko, “The Many Paradoxes of Broadband,” *First Monday* 8(9) (September 1, 2003) <firstmonday.org/issues/issue8_9/odlyzko/index.html>.
11. Federal Communications Commission, Wireline Competition Bureau, *High Speed Services for Internet Access* (Washington, DC: FCC, January 2007) <fjallfoss.fcc.gov/edocs_public/attachmatch/DOC-270128A1.pdf>.
12. Federal Communications Commission, Table 16.
13. A 2006 Government Accountability Office (GAO) analysis of broadband in eight states confirmed that the number of broadband providers available to consumers is far below what the FCC’s broadband statistics suggest. GAO found that the median number of providers available to households surveyed was only two, even though the FCC reported a median of eight providers for the relevant zip codes. See U.S. Government Accountability Office, *Broadband Deployment Is Extensive Throughout the United States, but It Is Difficult to Assess the Extent of Deployment Gaps in Rural Areas* (Washington, DC: GAO, May 2006) 17-18.
14. For example, Verizon is rolling out its FiOS fiber optic network. Comcast recently announced plans to deploy in the future high-speed DOCSIS 3.0 channel bonding technology.
15. Some broadband subscribers, for example, use their providers’ e-mail services for their e-mail address (e.g., johnsmith@verizon.com). This makes switching broadband providers more difficult for these subscribers than for broadband subscribers who use platform-independent e-mail services (e.g. johnsmith@hotmail.com).
16. For more information on municipal provisions, see Craig Dingwall, “Municipal Broadband: Challenges and Perspectives,”

Federal Communications Law Journal 59(3) (2007), 67-103.

17. Ford models how reduced market size reduces the number of profitable providers. George Ford, “Competition After Unbundling,” *Federal Communications Law Journal*, 59(2 (Mar. 2007), 332-367.

18. See Joseph Schumpeter, *Capitalism, Socialism, and Democracy* (New York: Harper & Row, 1942).

19. Verizon’s FIOS strategy requires considerable capital. Comcast’s recently announced DOCSIS 3.0 investment is estimated to cost less, but will still be in the billions of dollars. Whether such high-speed networks will be rolled out in most places, though, remains to be seen.

20. For more information on “white spaces,” see <www.itif.org/index.php?id=81>.

21. Universal Service Administrative Company, *2006 Annual Report: Reaching Out* (Washington, DC: USAC, 2007) <www.usac.org/_res/documents/about/pdf/usac-annual-report-2006.pdf>.

22. For example, see and Donna N. Lampert, “No Sight Like Hindsight: The 1996 Act and the View Ten Years Later,” *Federal Communications Law Journal* 58(3) (2006), 519-523.

23. OECD Directorate for Science, Technology, and Industry, Committee for Information, Computer, and Communications Policy, Working Party on Telecommunication and Information Services Policies, *Multiple Play: Pricing and Policy Trends* (Paris: OECD, April 2006) <www.oecd.org/dataoecd/47/32/36546318.pdf>.

24. Providing broadband service to businesses in crowded downtowns is another matter. There densities and demand are high enough to support multiple providers.

25. The Herfindahl-Hirschman Index (HHI) is a measure of firm concentration in an industry, calculated as the sum of the squares of each firm’s market share. HHI scores range from 0 to 1, with higher scores indicating an industry dominated by a small number of firms. The HHI for an industry monopolized by a single firm is 1. To gain a better understanding of the importance of platform competition for broadband in OECD countries, we calculated the HHI for each country’s mix of broadband technologies. For this measure, we used the OECD’s latest data, “Broadband Statistics to December 2006,” found at <www.oecd.org/sti/ict/broadband>. The OECD data include four broadband technologies (DSL, cable, fiber, and other), only two of which—DSL and cable—have significant market share in most countries. For this reason we have calculated the HHI for DSL and cable alone, and scores fall between 0.5 and 1 (0.5 represents a case in which both platforms have equal market share).

26. According to Mr. Takeshi Eberhara, Senior Director, Corporate Strategy Department, NTT, who participated in an April 2007 ITIF Policy Forum, “Understanding the Japanese Broadband Miracle,” they must resell their fiber lines to CLECs <www.itif.org/index.php?id=38>.

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